Balance Sheet

(As of March 31, 2021)

(Millions of yen)

Assets		(Millions of yen) Liabilities			
Account title	Amount	Account title Amount			
Current assets	44,707	Current liabilities	19,198		
Cash on hand and deposits	35,272	Accounts payable – trade	18		
Accounts receivable - trade	1,672	Current portion of long-term loans payable	9,928		
Merchandise	4,395	(Senior loan)	(9,928)		
Accounts receivable - other	3,017	Accounts payable - other	1,746		
Prepaid expenses	29	Accrued expenses	5,277		
Supplies	168	Income taxes payable	143		
Other	196	Accrued interest expenses	738		
Allowance for doubtful accounts (current)	Δ44	Lease obligations (current)	12		
accounts (current)		Special suspense account for reduction entry	915		
		Other	418		
Noncurrent assets	127,376	Noncurrent liabilities	144,914		
Property, plant and equipment:	124,609	Shareholder subordinated bonds	20,580		
Building	104,734	Long-term loans payable	119,676		
Structures	1,342	(Senior loan)	(99,126)		
Machinery and equipment	11,745	(Shareholder subordinated loans)	(20,550)		
Vehicles	6	Long-term lease deposit received	467		
Tools, furniture and fixtures	5,805	Unearned revenue	42		
Leased assets	97	Provision for directors' retirement benefits	71		
Construction in progress	875	Deferred tax liabilities (non-current)	96		
Intangible assets	1,758	Interest-rate swap liabilities	3,600		
Software	1,758	Lease obligations (non-current)	38		
		Asset retirement obligations (non- current)	341		
		Total liabilities	164,113		
Investments and other assets	1,008	Net assets			
Separately managed penalty in trust	1,000	Shareholder's equity	11,571		
Other	8	Capitalization	13,265		
		Capital surplus	13,265		
		Legal capital surplus	13,265		
		Retained earnings	△ 14,958		
		Other retained earnings	△ 14,958		
		Retained earnings brought forward	△ 14,958		
		Valuation and translation adjustments	△ 3,600		
		Deferred gains or losses on hedges	△ 3,600		
		Total equity	7,971		
Total assets	172,084	Total liabilities and net assets	172,084		

Income Statement

From April 1, 2020 To March 31, 2021

(Millions of yen)

Account title	Amount	(Millions of yen)
Operating revenue		
Rents	5 270	
	5,370	
Facility rental income	1,052	
Sales of goods	668	
Restaurant sales	133	
Other revenue	1,158	8,383
Cost of sales		
Cost of goods sold		468
Operating gross profit		7,914
Selling, general, and administrat		37,497
Operating loss		△ 29,582
Non-operating income		
Interest income	0	
Miscellaneous income	368	368
Non-operating expenses		
Interest expenses	3,595	
Miscellaneous losses	100	3,695
Ordinary loss		Δ 32,909
Extraordinary income		
Gain on sales of property, plant and equipment	11	
Government subsidy	5,052	5,063
Extraordinary loss		
Loss on retirement of non-	575	
current assets Loss on reduction of non-	575 4,987	5,563
current assets Loss before income taxes		△ 33,408
Income taxes - current	157	Δ 33, 4 06
	157	
Income taxes - deferred	782	939
Net loss		Δ 34,348

Notes

I. I. Notes on Matters Related to Important Accounting Policies

1. Criteria and methods for evaluating assets

(1) Derivatives: Market value method

(2) Inventory assets: Based on cost method using retail method (balance sheet values are calculated

using method of reducing book value when the contribution of inventories to

profitability declines)

2. Method of depreciation of noncurrent assets

(1) Property, plant, and equipment (not Straight line method

including leased assets)

(2) Intangible assets (not including leased Straight line method

assets) As for the software

As for the software used in-house, the Company adopts the straight-line method based on an expected usage

period of five years for internal use.

(3) Leased assets Straight-line method, using the term of the lease as the

useful life and a residual value of zero, is used.

3. Criteria for recording reserves

(1) Allowance for doubtful In preparation for losses from default on claims, the Company records accounts the anticipated unrecoverable amount for specific claims such as those

the anticipated unrecoverable amount for specific claims such as those considered at risk of default, considering the possibility of recovery for

each claim individually.

(2) Provision for directors' The Company records the required allowance as of the end of the term in

retirement benefits accordance with internal rules on payment of directors' retirement

benefits to prepare for the payment of retirement benefits to directors.

4. Treatment of consumption tax, etc.

The accounting treatment of consumption tax and local consumption tax is based on the tax exclusion method.

5. Inclusion of interest payable, etc. in noncurrent assets acquisition cost

The interest payable and loan-related ancillary cost incurred during the construction of the passenger terminal building have been added to the acquisition cost (for the fiscal year under review: -- million yen; cumulative at the end of the fiscal year under review -- 4,517 million yen) and recorded as part of noncurrent assets.

6. Hedge accounting method:

(1) Hedge accounting method: Deferred hedge treatment

(2) Hedge procedure and hedge target

Hedge procedure: Derivative trading (interest swap trading)

Items hedged: Borrowings based on variable interest rate

(3) Hedge policy: It is carried out with the aim of avoiding risks rising

from future fluctuation of the interest rate and the Company's policy not to carry out any speculative

transactions.

(4) Method to evaluate the hedge effectiveness

The assessment on the effectiveness is conducted by comparing the cumulative amount of market movements of hedge procedures and the cumulative amount of market movements of hedge target.

7. Additional information

Impact of the COVID-19 pandemic

Regarding the determination, etc. of the recoverability of deferred tax assets, scenarios are planned and evaluated in light of accessible information based on external sources of information when the financial statements are prepared. Based on certain assumptions, it is expected to take roughly three years for passenger numbers, through which the COVID-19 pandemic has impacted operating revenue and other results, to recover to their FY2019 level.

II. Notes on Balance Sheet

1. Reported amounts are rounded down to the nearest million yen.

2. Pledged assets

•		
Assets pledged as collateral	Ordinary deposits	35,141 million yen
	Accounts receivable - trade	23 million yen
	Building	98,718 million yen
	Structures	1,342 million yen
	Machinery and equipment	11,745 million yen
	Software	527 million yen
	Separately managed penalty in trust	1,000 million yen
Liabilities corresponding to	Current portion of long-term loans payable	9,928 million yen
the above		
	Long-term loans payable	99,126 million yen

3. The amount of reduction entry that is directly reduced from the acquisition price

Building 82 million yen

Machinery and equipment 4,905 million
yen

4. Total depreciation of property, plant and 90,122 million yen equipment

5. Monetary claims and obligations to subsidiaries and affiliates

Monetary claims	Accounts receivable - trade	135 million yen
	Accounts receivable - other	247 million yen
Monetary obligations	Accounts payable – trade	18 million yen
	Accounts payable - other	344 million yen
	Accrued expenses	860 million yen
	Shareholder subordinated bonds	18,890 million yen
	Long-term loans payable	15,170 million yen

323 million yen

III. Notes on Income Statement

1. Reported amounts are rounded down to the nearest million yen.

2. Transactions with subsidiaries and affiliates

Accrued enterprise tax, etc.

Operating transactions 17,869 million yen
Non-operating transactions 300 million yen

IV. Notes on Tax Effect Accounting

Breakdown of main causes for deferred tax assets and deferred tax liabilities (Deferred tax assets)

Provision for directors' retirement 21 million yen benefits Deferred losses on hedges 1,102 million yen 104 million yen Asset retirement obligations Allowance for doubtful accounts 13 million yen Retained loss 10,075 million yen Other 543 million yen Deferred tax assets subtotal 12,184 million yen Valuation reserve \triangle 12,184 million yen Deferred tax assets total - million yen

(Deferred tax liabilities)

Asset retirement obligations 96 million yen

Deferred tax liabilities total 96 million yen

Subtraction: Net amount of deferred tax liabilities 96 million yen

V. Notes on Related Party Transaction

1. Main corporate shareholders etc.

Туре	Name of the	Ratio of	Relationship	Transactions	Transaction	Account Title	Balance at the
	company	voting	with the		amount		end of the
	e t c .	rights and	party		(Millions of yen)		period
		other					(Millions of yen)
		ownershi					
		p					

				Financing (Note 1)	1,860	Shareholder subordinated	8,520
				Borrowing of	1,850	bonds	
			Payments	funds (Note 2)			0.510
			for goods,	,		Long-term loans	8,510
			consignme nt of	Business	8,131	payable	
Donomt	_	51.00%		_		A 1	
	_		of shops	Procurement			860
		(direct)	etc.,	of goods	△182	expenses	
	·		_	(Note 4)		Accounts	
			-	Payment of	200		18
			real estate	interest	300		
				Rent expenses			299
					9,270	capenses	299
				(Note 8)			
				Financing	1,855	Shareholder	5,185
Main	т .				-	bonds	
	_	16.87%	Borrowing		150	Long term loons	3,330
r		(direct)	of funds	, ,	150		Ź
	,			interest		F 1.7 1.2.2	
						Accrued interest	149
						expenses	
				Financing	1,855	Shareholder	5,185
				_	-	bonds	
	ANA Holdings	16.87%	Borrowing		4.50	T 4 1	3,330
r	Inc.	(direct)	of funds	, ,	150		3,550
				interest		payaore	149
						Accrued interest	
						expenses	
Director							
			Borrowing				
				Borrowing of		Long-term loans	
				funds	-	payable	1,620
	l Airport			(Note 2)			
Director	Corporation	-	of funds	(Note 5)			
				Payment of	36	Accrued interest	36
	Senior			interest		expenses	
	Executive						
	President						
Main shareholde	Akihiko Shina Director Narita Internationa 1 Airport Corporation Representat ive Director Senior Executive Vice	(direct)	nt of operation of shops etc., borrowing of funds, and rent on real estate Borrowing of funds Borrowing of funds	consignment (Note 3) Procurement of goods (Note 4) Payment of interest Rent expenses on real estate (Note 8) Financing (Note 1) Borrowing of funds (Note 2) Payment of interest Financing (Note 1) Borrowing of funds (Note 2) Payment of interest Borrowing of funds (Note 2) Payment of interest	△182 300 9,270 1,855 - 150 1,855 - 150	Accrued expenses Accounts payable – trade Accrued interest expenses Shareholder subordinated bonds Long-term loans payable Accrued interest expenses Shareholder subordinated bonds Long-term loans payable Accrued interest expenses Long-term loans payable Accrued interest expenses	5,18 3,33 14 5,18 1,62

Terms and conditions of transactions and policy on determining them

Note 1 Financing terms and conditions are in accordance with the Shareholder Subordinated Bond Agreement signed between the Company and its six shareholders including the above three companies on March 30, 2012, following the approval by the Board of Directors Meeting on February 23, 2012 (prepared based on the loan terms of the Shareholders Agreement agreed among the shareholders as of the establishment of the Company).

As for the repayment of the principal, it has been agreed that the order of the settlement of claims is after that of repayment of preferred loans from the loan syndication based on the Limited Loan Contract Alteration Contract signed with the loan syndication.

Note 2 Loan terms and conditions are in accordance with the Shareholder Subordinated Loan Agreement signed between the Company and its nine shareholders including the above three companies on March 27, 2008 following the approval by the Board of Directors Meeting on March 18, 2008 (prepared based on the loan terms of the Shareholders Agreement agreed among the shareholders as of the establishment of the Company).

As for the repayment of the principal, it has been agreed that the order of the settlement of claims is after that of repayment of preferred loans from the loan syndication based on the Limited Loan Contract Alteration Contract signed with the loan syndication.

- Note 3 Prices, and other terms and conditions for business consignment are determined through negotiation between both companies taking into consideration details of the businesses.
- Note 4 The prices, terms and conditions for procurement of goods are determined after negotiations with a reference to market prices.
- Note 5 This transaction was conducted for a third party by Akihiko Shina, a director at our company, in the capacity of a representative of Narita International Airport Corporation.
- Note 6 Among the amounts indicated in the table above, transaction amounts do not include consumption tax.
- Note 7 The ratios of voting rights and other ownership are rounded down to the nearest two decimal places.
- Note 8 Rents on the international terminal facility in Terminal 2 are determined based on the facility's maintenance and management costs, costs for use of state-owned property, etc. in addition to the amount invested by Japan Airport Terminal Co., Ltd. and the amount of remodeling necessary for existing terminal facilities. In addition, the Company reports rents to the Japanese government and obtains its approval, based on an agreement with the government concerning the facility.

VI. Notes on data per share

1. Net asset per share: 1,343,433.13 yen

2. Net loss per share $\triangle 6,618,710.62$ yen

VII. Matters concerning important subsequent events

There are no applicable matters.