Balance Sheet

(As of March 31, 2020)

(Millions of yen)

Assets		(Millions of yen) Liabilities		
Account title	Amount	Account title	Amount	
Current assets	62,969	Current liabilities	36,645	
Cash and deposits	46,132	Accounts payable - trade	1,121	
Accounts receivable - trade	1,547	Current portion of long-term loans payable	7,701	
Merchandise	5,046	(Senior loan)	(7,701)	
Accounts receivable - other	9,199	Accounts payable - other	20,420	
Prepaid expenses	730	Accrued expenses	1,464	
Supplies	197	Income taxes payable	542	
Other current assets	115	Accrued interest expenses	5	
		Lease obligations (current)	0	
Noncurrent assets	140,740	Special suspense account for reduction entry	4,890	
Tangible fixed assets	136,170	Other current liabilities	499	
Buildings	111,306	Noncurrent liabilities	124,171	
Structures	1,449	Shareholder subordinated bonds	14,580	
Machinery and equipment	13,535	Long-term loans payable	104,355	
Vehicles	8	(Preferred loan)	(86,355)	
Tools, furniture and fixtures	6,773	(Shareholder subordinated loans)	(18,000)	
Lease assets	3	Long-term lease deposit received	471	
Construction in progress	3,092	Provision for directors' retirement benefits	55	
Intangible fixed assets	1,542	Interest rate swap liabilities	4,364	
Software	1,542	Lease obligations (noncurrent)	2	
		Asset retirement obligations (noncurrent)	341	
		Total liabilities	160,817	
Investments and other assets	3,026	6 Net assets		
Deferred tax assets	2,022	Shareholder's equity	45,920	
Separately managed penalty in trust	1,000	Capital stock	13,265	
Other investments	4	Capital surplus	13,265	
		Capital reserve	13,265	
		Retained earnings	19,390	
		Other retained earnings	19,390	
		Retained earnings brought forward	19,390	
		Valuation and translation ε	△ 3,028	
		Deferred gains or losses on hedges	△ 3,028	
		Total equity	42,892	
Total assets	203,709	Total liabilities and net assets	203,709	

Income Statement

From April 1, 2019 To March 31, 2020

(Millions of yen)

Account title	Amount		
Operating revenue			
Rents	4,966		
Facility rental income	22,839		
Sales of goods	53,177		
Restaurant sales	2,915		
Other revenue	4,761	88,660	
Cost of sales			
Cost of goods sold		37,173	
Operating gross profit		51,486	
Selling, general, and administrative expenses		42,269	
Operating income		9,217	
Non-operating income			
Interest income	0		
Miscellaneous income	473	474	
Non-operating expenses			
Interest expenses	3,306		
Miscellaneous loss	40	3,340	
Ordinary income		6,34.	
Extraordinary income			
Gain on sales of fixed assets	109		
Government subsidy	99	20	
Extraordinary loss			
Loss on retirement of fixed assets	727		
Loss on reduction of fixed assets	44	77	
Income before income taxes		5,78	
Income taxes - current		1,480	
Income taxes – for prior periods		44	
Income taxes - deferred		Δ 20	
Net income		4,068	

Notes

I. I. Notes on Matters Related to Important Accounting Policies

1. Criteria and methods for evaluating assets

(1) Derivatives: Market value method

(2) Inventory assets: Based on cost method using the retail method (balance sheet values are

calculated using the method of reducing book value when the contribution

of inventories to profitability declines)

2. Method of depreciation of noncurrent assets

(1) Property, plant, and equipment Straight line method

(not including leased assets)

(2) Intangible assets (not including Straight line method

leased assets)

As for the software used in-house, the Company adopts the

straight-line method based on an expected usage period of

five years for internal use.

(3) Leased assets The straight-line method, using the term of the lease as the

useful life and a residual value of zero, is used.

3. Criteria for recording reserves

(1) Provision for The Company records the required allowance as of the end of the term in directors' retirement accordance with internal rules on the payment of directors' retirement

benefits benefits to prepare for the payment of retirement benefits to directors.

4. Treatment of consumption tax, etc.

The accounting treatment of consumption tax and local consumption tax is based on the tax exclusion method.

5. Inclusion of interest payable, etc. in noncurrent assets acquisition cost

The interest payable and loan-related ancillary cost incurred during the construction of the passenger terminal building have been added to the acquisition cost (for the fiscal year under review -- 217 million yen; cumulative at the end of the fiscal year under review -- 4,517 million yen) and recorded as part of noncurrent assets.

- 6. Hedge accounting method:
 - (1) Hedge accounting Deferred hedge treatment method:
 - (2) Hedge procedure and hedge target

Hedge Derivative trading (interest swap trading)

procedure:

· Items hedged: Borrowings based on variable interest rate

(3) Hedge policy: It is carried out with the aim of avoiding risks rising from future

fluctuation of the interest rate and the Company's policy not to carry out

any speculative transactions.

(4) Method to evaluate the hedge effectiveness

The assessment on the effectiveness is conducted by comparing the cumulative amount of market movements of hedge procedures and the cumulative amount of market movements of hedge target.

7. Additional information

Accounting estimates regarding the impact of the spread of the new coronavirus infection

Regarding the determination, etc. of the recoverability of deferred tax assets, scenarios are planned and evaluated in light of accessible information based on external sources of information when the financial statements are prepared. As certain assumptions, assuming that the recovery of the number of travelers which affects operating revenue, etc. due to the new coronavirus infection will take a period of about four years, accounting estimates are reflected in the accounting treatment.

II. Notes on Balance Sheet (Millions of yen)

1 The amounts are rounded down to the nearest million.

2 Pledged assets

Assets pledged as collateral	Ordinary deposits	45,997 million yen
	Accounts receivable - trade	68 million yen
	Buildings	105,051 million yen
	Structures	1,449 million yen
	Machinery and equipment	1,843 million yen
	Separately managed penalty in trust	1,000 million yen
Liabilities corresponding to the above	Current portion of long-term loans payable	7,701 million yen
	Long-term loans payable	86,355 million yen

3 The amount of reduction entry that is directly reduced from the acquisition price

Buildings 44 million yen

4 Total depreciation of property, plant 79,976 million yen and equipment

5 Monetary claims and obligations to subsidiaries and affiliates

Monetary claims	Accounts receivable - trade	733 million yen
	Accounts receivable - other	10 million yen
Monetary obligations	Accounts payable - trade	1,121 million yen
	Accounts payable - other	3,808 million yen
	Accrued expenses	647 million yen
	Shareholder subordinated bonds	13,320 million yen
	Long-term loans payable	13,320 million yen
	Long-term lease deposit received	259 million yen

III. Notes on Income Statement

- 1. Reported amounts are rounded down to the nearest million yen.
- 2. Transactions with subsidiaries and affiliates

Operating transactions 62,865 million yen
Non-operating transactions 601 million yen

IV. Notes on Tax Effect Accounting

Breakdown of main causes for deferred tax assets and deferred tax liabilities

(Deferred tax assets) (Millions of yen)

Accrued enterprise tax, etc. 121 million yen
Provision for directors' 16 million yen

retirement benefits

Deferred losses on hedges 1,336 million yen
Asset retirement obligations 104 million yen

Other 586 million yen

Deferred tax assets subtotal 2,166 million yen

Valuation reserve △ 39 million yen

Deferred tax assets total 2,126 million yen

(Deferred tax liabilities)

Asset retirement obligations 104 million yen

Deferred tax liabilities total 104 million yen

Subtraction: Net amount of deferred tax 2,022 million yen

assets

V. Notes on Related Party Transaction

1. Main corporate shareholders etc. (Millions of yen)

Туре	Name of the company etc.	Ratio of voting rights and other ownershi	Relationship with the party	Transactions	Transaction amount (Millions of yen)	Account Title	Balance at the end of the period (Millions of yen)							
				Financing (Note 1)	-	Shareholder subordinated	6,660							
			Procureme nt of goods, consignme nt of operation of stores,	Procureme nt of goods, consignme nt of operation of stores,	Borrowing of funds	_	bonds	6,660						
	Parent compan Terminal Co., y Ltd. 51.00% (direct)				(Note 2) Business	19,869	Long-term loans payable	646						
compan		nt of operation of stores, etc. and borrowing of funds			nt of operation of stores,	nt of operation of stores,	nt of operation of stores,	nt of operation of stores,	nt of operation of stores,	nt of operation of stores,	nt of operation of stores,	nt of operation of stores,	nt of operation of stores,	consignment (Note 3) Procurement of goods
			(Note 4) Payment of interest		Accounts payable – trade Accrued interest									
						expenses								

				D: .		G1 1 11	2.222
			Borrowing of funds	Financing (Note 1)	-	Shareholder	3,330
						subordinated bonds	
				Borrowing of	_	bonds	3,330
Main	Japan Airlines	16.87% (direct)		funds			
shareho	Co., Ltd.			(Note 2)	300	Long-term loans	-
lder	Co., Eta.			Payment of		payable	
				interest			
						Accrued interest	
						expenses	
				Financing	-	Shareholder	3,330
			Borrowing of funds	(Note 1)		subordinated	
				Borrowing of	_	bonds	3,330
Main		16.87% (direct)		funds			- ,
shareho	ANA Holdings			(Note 2)	300	Long-term loans	_
lder	Inc.			Payment of		payable	
				interest			
						Accrued interest	
						expenses	
	Akihiko Shiina						
	Director						
	Narita			Borrowing of		Long-term loans	
	International			funds	-	payable	1,620
Directo	Airport		Borrowing	(Note 2)			
r	Corporation	-	of funds	(Note 5)			
	Representative			Payment of	73	Accrued interest	_
	Director Senior			interest	/3	expenses	
	Executive Vice					<u>F</u>	
	President						

Terms and conditions of transactions and policy on determining them

Note 1: Financing terms and conditions are in accordance with the Shareholder Subordinated Bond Agreement signed between the Company and its six shareholders including the above three companies on March 30, 2012, following the approval by the Board of Directors Meeting on February 23, 2012 (prepared based on the loan terms of the Shareholders Agreement agreed among the shareholders as of the establishment of the Company).

As for the repayment of the principal, it has been agreed that the order of the settlement of claims is after that of repayment of preferred loans from the loan syndication based on the "Limited Loan Contract Alteration Contract" signed with the loan syndication.

- Note 2: Loan terms and conditions are in accordance with the "Shareholder Subordinated Loan Agreement" signed between the Company and its nine shareholders including the above three companies on March 27, 2008, following the approval by the Board of Directors Meeting on March 18, 2008 (prepared based on the loan terms of the Shareholders Agreement agreed among the shareholders as of the establishment of the Company).
 - As for the repayment of the principal, it has been agreed that the order of the settlement of claims is after that of repayment of preferred loans from the loan syndication based on the Limited Loan Contract Alteration Contract signed with the loan syndication.
- Note 3: Prices, other terms and conditions for business consignment are determined after consultations between both companies while taking into consideration details of business with a reference to general terms and conditions, etc.
- Note 4: The prices, terms and conditions for procurement of goods are determined after negotiations with a reference to market prices.
- Note 5: This transaction was conducted for a third party by Akihiko Shiina, a director at our company, in

his capacity as a representative of Narita International Airport Corporation.

- Note 6: Among the amounts indicated in the table above, transaction amounts do not include consumption tax.
- Note 7: The ratios of voting rights and other ownership are rounded down to the nearest two decimal places.

VI. Notes on data per share

1. Net asset per share: 8,072,268.32 yen

2. Current net profit per 772,489.56 yen share:

VII. Matters concerning important subsequent events

Borrowing of a large amount of funds

The Company decided to borrow funds as follows in the board of directors meeting held on August 24, 2017, and borrowed funds on April 28, 2020.

(1) Purpose of the funds Financial arrangements for construction costs, etc. (The 4th, final)

(2) Lenders (Lead arranger) Mizuho Bank, Ltd.

(Lead arranger) Development Bank of Japan Inc.

(Lead arranger) MUFG Bank, Ltd. and others, 20 financial

institutions in total

(3) Amount of money 25,452 million yen

borrowed

(4) Borrowing rate TIBOR (6 months) + spread

(5) Borrowing execution April 28, 2020

date

(6) Final deadline September 30, 2037

(7) Pledged assets Buildings, structures, machinery and equipment, and rent credits